## OFFICE DEPOT, INC.

## RECONCILIATIONS OF NON-GAAP FINANCIAL MEASURES

We report our results of operations using measures of financial performance prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"). We also disclose other non-GAAP financial measures that we use to assess our returns and capital structure. These measures are used to assist management in making business decisions to maximize stockholders' value and certain of these measures are included as metrics determining variable pay arrangements.

Non-GAAP results are presented where that presentation will afford management and investors an opportunity to make meaningful comparisons to results in prior periods. The presentation of such non-GAAP information is not intended to suggest that such information is superior to the presentation of GAAP information, but only to clarify some information and assist the reader. We have included reconciliations of this information to the most comparable GAAP measures in the tables included within this material.

OFFICE DEPOT, INC.

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES <br> NET INCOME (LOSS) <br> (Dollars in millions, except per share amounts)

|  | 13 Weeks Ended September 27, 2014 |  | 39 Weeks Ended September 27, 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net Income (Loss) |  |  |  |  |
| Net income (loss) | \$ | 29 | \$ | (268) |
| Add (Less): |  |  |  |  |
| Charges and credits, after tax |  | 25 |  | 350 |
| Grupo OfficeMax |  | (1) |  | (4) |
| Adjusted net income (loss)* | \$ | 52 | \$ | 77 |
| Less: Results attributable to the noncontrolling interests |  | - |  | 2 |
| Add: |  |  |  |  |
| Grupo OfficeMax |  | - |  | (2) |
| Adjusted net income (loss) available to common shareholders | \$ | 52 | \$ | 77 |
| Weighted average shares used: |  |  |  |  |
| Basic |  | 536 |  | 534 |
| Diluted |  | 545 |  | 542 |
| EPS (most dilutive) - GAAP | \$ | 0.05 | \$ | (0.51) |
| Charges and credits, after tax |  | (0.05) |  | (0.65) |
| Adjusted EPS (most dilutive) | \$ | 0.10 | \$ | 0.14 |
| Charges/Credits |  |  |  |  |
| Merger-related expenses | \$ | 55 | \$ | 242 |
| Restructuring and other expenses |  | 17 |  | 34 |
| Asset impairments |  | 6 |  | 77 |
| Legal accrual |  | 1 |  | 81 |
| Net impact on operating income (loss) |  | 79 |  | 434 |
| Interest expense, net |  | - |  | (8) |
| Other income (expense), net |  |  |  | 1 |
| Tax expense (benefit) |  | (54) |  | (77) |
| Net impact on income (loss) attributable to common stockholders | \$ | 25 | \$ | 350 |

*Amounts may not foot due to rounding

| OFFICE DEPOT, INC. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES OPERATING INCOME (LOSS) (Dollars in millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 13 Weeks Ended September 27, 2014 |  | 39 Weeks Ended September 27, 2014 |  |
| Operating Income (Loss) <br> Operating income (loss) | \$ | 49 | \$ | (214) |
| Add: |  |  |  |  |
| Charges and credits, pretax |  | 79 |  | 434 |
| Grupo OfficeMax |  | (1) |  | (8) |
| Adjusted operating income (loss)* | \$ | 126 | \$ | 211 |
| Sales | \$ | 4,069 | \$ | 12,263 |
| Less: |  |  |  |  |
| Grupo OfficeMax |  | (28) |  | (155) |
| Adjusted sales | \$ | 4,041 | \$ | $\underline{12,108}$ |
| Operating income (loss) margin |  | 1.2\% |  | -1.7\% |
| Adjusted operating income (loss) margin |  | 3.1\% |  | 1.7\% |

*Amounts may not foot due to rounding


## OFFICE DEPOT, INC. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES FREE CASH FLOW <br> (Dollars in millions)

We define free cash flow as net cash provided by (used in) operating activities less capital expenditures. We believe that reporting free cash flow is useful to management and investors because it relates operating cash flow to the capital that is spent to continue and improve our existing businesses. Further, free cash flow facilitates management's ability to strengthen our balance sheet, repay our debt obligations and consider investment alternatives. Free cash flow is not a measure of financial performance under generally accepted accounting principles in the U.S. and may not be defined and calculated by other companies in the same manner. Free cash flow does not represent the residual cash flow available for discretionary expenditures as it does not incorporate certain cash payments, including payments made on capital lease obligations, scheduled debt repayments or other firm commitments and payments. Free cash flow should not be considered in isolation or as an alternative to cash flow provided by operating activities as an indicator of performance.

|  | 13 Weeks Ended September 27, 2014 |  | 39 Weeks Ended September 27, 2014 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash Flow Summary |  |  |  |  |
| Net cash provided by (used in) operating activities* | \$ | 197 | \$ | 35 |
| Net cash provided by (used in) investing activities |  | 16 |  | 1 |
| Net cash provided by (used in) financing activities |  | (1) |  | (10) |
| Effect of exchange rate changes on cash and cash equivalents |  | (19) |  | (16) |
| Net increase (decrease) in cash and cash equivalents | \$ | 193 | \$ | 10 |
| Free Cash Flow |  |  |  |  |
| Net cash provided by (used in) operating activities* | \$ | 197 | \$ | 35 |
| Less: Capital expenditures |  | 24 |  | 90 |
| Free Cash Flow* | \$ | 173 | \$ | (55) |

[^0]office depot, inc

## STATEMENT OF OPERATIONS ISOLATING CERTAIN IMPACTS

## (In millions, except per share amounts)

(Unaudited)

|  | Q3 2014 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As reported |  | Charges/Credits |  | Grupo OfficeMax** |  | As adjusted* |  |
| Sales | \$ | 4,069 | \$ | - | \$ | 28 | \$ | 4,041 |
| Cost of goods sold and occupancy costs |  | 3,082 |  | - |  | 20 |  | 3,062 |
| Gross profit |  | 987 |  | - |  | 7 |  | 979 |
| Selling, general, and administrative expenses |  | 859 |  | - |  | 6 |  | 853 |
| Asset impairments |  | 6 |  | 6 |  | - |  | - |
| Merger, restructuring and other operating expenses, net |  | 72 |  | 72 |  | - |  | - |
| Legal accrual |  | 1 |  | 1 |  | - |  | - |
| Operating income (loss) |  | 49 |  | (79) |  | 1 |  | 126 |
| Other income (expense): |  |  |  |  |  |  |  |  |
| Interest expense, net |  | (19) |  | - |  | - |  | (19) |
| Other income (expense), net |  | 1 |  | - |  | - |  | 1 |
| Income (loss) before income taxes |  | 31 |  | (79) |  | 1 |  | 108 |
| Income tax expense (benefit) |  | 2 |  | (54) |  | - |  | 56 |
| Net income (loss) |  | 29 |  | (25) |  | 1 |  | 52 |
| Less: Results attributable to the noncontrolling interests |  | - |  | - |  | - |  | - |
| Income (loss) available to common stockholders | \$ | 29 | \$ | (25) | \$ | - | \$ | 52 |
| Earnings (loss) per share (most dilutive) | \$ | 0.05 | \$ | (0.05) | \$ | - | \$ | 0.10 |
| See discussion of charges and credits in our Form 10-K and Forms 10-Q filed with the US Securities and Exchange Commission. |  |  |  |  |  |  |  |  |

[^1] included in Merger, restructuring, and other operating expenses, net.

## OFFICE DEPOT, INC

## STATEMENT OF OPERATIONS ISOLATING CERTAIN IMPACTS

## (In millions, except per share amounts)

(Unaudited)

|  | YTD Q3 2014 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As reported |  | Charges/Credits |  | Grupo OfficeMax** |  | As adjusted* |  |
| Sales | \$ | 12,263 | \$ | - | \$ | 155 | \$ | 12,108 |
| Cost of goods sold and occupancy costs |  | 9,378 |  | - |  | 114 |  | 9,264 |
| Gross profit |  | 2,885 |  | - |  | 40 |  | 2,844 |
| Selling, general, and administrative expenses |  | 2,665 |  | - |  | 32 |  | 2,633 |
| Asset impairments |  | 77 |  | 77 |  | - |  | - |
| Merger, restructuring and other operating expenses, net |  | 276 |  | 276 |  | - |  | - |
| Legal accrual |  | 81 |  | 81 |  | - |  | - |
| Operating income (loss) |  | (214) |  | (434) |  | 8 |  | 211 |
| Other income (expense): |  |  |  |  |  |  |  |  |
| Interest expense, net |  | (47) |  | 8 |  | - |  | (55) |
| Other income (expense), net |  | (1) |  | (1) |  | (2) |  | 2 |
| Income (loss) before income taxes |  | (262) |  | (427) |  | 6 |  | 158 |
| Income tax expense (benefit) |  | 6 |  | (77) |  | 2 |  | 81 |
| Net income (loss) |  | (268) |  | (350) |  | 4 |  | 77 |
| Less: Results attributable to the noncontrolling interests |  | 2 |  | - |  | 2 |  | - |
| Income (loss) available to common stockholders | \$ | (270) | \$ | (350) | \$ | 2 | \$ | 77 |
| Earnings (loss) per share (most dilutive) | \$ | (0.51) | \$ | (0.65) | \$ | - | \$ | 0.14 |
| See discussion of charges and credits in our Form 10-K and Forms 10-Q filed with the US Securities and Exchange Commission. |  |  |  |  |  |  |  |  |

* As adjusted amounts are non-GAAP financial measures. These measures are presented to provide management and other users an opportunity to make meaningful assessments and comparisons of results from total operations (GAAP) and results after isolating Charges/Credits that are not indicative our core operations (non-GAAP). Such Charges/Credits may include but not be limited to charges and credits related to merger integration, restructuring, signficant asset impairments, signficant litigation accruals, the related tax impacts of such items and signficant tax settlements. Additionally, because of the sale of Grupo OfficeMax, their results have been removed to provide a measure without their contribution by line item to assist with evaluating future performance. These adjustments may be used for variable pay considerations. The presentation of non-GAAP information is not intended to suggest that such information is superior to the presentation of GAAP information, but only to provide information and assist the reader.
** Amounts relate to the results of operations of Grupo OfficeMax consolidated joint venture. Gross profit amount may not foot due to rounding. The loss associated with the disposition of this business is included in Merger, restructuring, and other operating expenses, net.


## OFFICE DEPOT, INC <br> StATEMENTS OF OPERATIONS reconcluation <br> (Dollars in millions) (Unaudited)



 costs, professional fees and other costs, nor do they include projected benefits to be achieved through synergies.

## ales

nd occupancy costs
Gross profit
Operating and selling expenses
General and administrative expense
Selling, general, and administrative expenses
Aserger, restructuring and other operating expenses, net
Operating income (loss)
Other income (expense)
Interest expense, net
Other income (expense), net
Income (loss) before income taxes
ncome tax expense (benefit)
Net income (loss)
Less: Results attributable to the noncontrolling interests me (loss) atributable to Office Depot, Inc

Income (loss) available to common stockholders

|  | HistoricalOfficeMax* |  | Historical OfficeDepotCharges/Credits** |  | Q3 2013 |  | Less: Grupo OfficeMax (Mexico) |  | Pro Forma Adjustments |  | $\begin{gathered} \text { Combined } \\ \text { Company Pro } \\ \text { Forma**** } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | HistioricalOfficeMaxCharges reedits* |  |  |  |  |  |  |
| \$ 2,619 | \$ | 1,665 |  |  | \$ | - | \$ | - | \$ | (80) | \$ | (6) | \$ | 4,198 |
| 1,987 |  | 1,247 |  | - |  | - |  | (62) |  | 28 |  | 3,200 |
| 633 |  | 417 |  |  |  |  |  | (18) |  | (34) |  | 998 |
| 452 |  |  |  |  |  |  |  |  |  |  |  |  |
| 145 |  |  |  |  |  |  |  |  |  |  |  |  |
| 597 |  | 389 |  | (4) |  |  |  | (13) |  | (33) |  | 936 |
| 49 |  | - |  | (49) |  | - |  |  |  | - |  |  |
| 40 |  | (39) |  | (40) |  | 39 |  |  |  | - |  |  |
| (52) |  | 67 |  | 93 |  | (39) |  | (5) |  | (1) |  | 62 |
| (14) |  | (6) |  | - |  | - |  | - |  | 1 |  | (19) |
| 381 |  | - |  | (381) |  | - |  | - |  | - |  |  |
| 1 |  | - |  | - |  | - |  | - |  | - |  | 1 |
| 315 |  | 61 |  | (288) |  | (39) |  | (4) |  |  |  | 45 |
| 155 |  | 28 |  | (138) |  | (23) |  | (1) |  | (3) |  | 18 |
| 161 |  | 32 |  | (150) |  | (16) |  | ${ }^{(3)}$ |  | 3 |  | 27 |
|  |  | (1) |  |  |  |  |  | 1 |  |  |  |  |
| 161 |  | 31 |  | (150) |  | (16) |  | (2) |  | 3 |  | 27 |
| 28 |  | - |  | (22) |  |  |  |  |  | (7) |  |  |
| 133 | \$ | 30 | \$ | (128) | \$ | (16) | \$ | (2) | \$ | 10 | \$ | 27 |

## Pro Forma Adjustments Comments

Conforming accounting policies and purchase accounting adiustments
Primarily conforming accounting policies, partially offset by purchase accounting adjustments for inventory, fair value of assets.

Combined in $\mathrm{Q4} 2013$ to report Seling General and Adminisitrative expenses
Combined in Q4 2013 to report Selling General and Administrative expenses
Primarily conforming accounting policies, partially offset by purchase accounting adjustments for fair value of long-term assets, Office Depot non-GAAP elimination of asset impairments Office Depot and OfficeMax non-GAAP elimination of merger and restructuring expenses, Boise gain

Net purchase accounting adiustments for Non-recourse debt, Timber Notes, and deferred financing costs

Tax impac

Elimination of preferred stock dividends due to redemption in connection with the Merger
 Non-GAAP adiustments for the quarterly period ended on September 28, 2013, as disclosed at Office Depot's Investor Center at officedepot.com
** Pro Forma as filed with the U.S. Securities and Exchange Commission in Form 8 -K on August $5,2014$.

 costs, professional fees and other costs, nor do they include projected benefits to be achieved through synergies.

Sales
dand occupancy cos
Gross profit
perating and selling expenses
Selling and administrative expenses
merger, restructuring and other operating expenses, net
Operating income (loss)
ther income (expense):
Interest expense, net
Gain on disposition of joint venturs
Other income (expense), net
Income (loss) before income taxes
Income tax expense (benefit)
Net income (loss)
ess: Results attributable to the noncontrolling interests Net income (loss) attributable to Office Depot, Inc. red stock dividends
Income (loss) available to common stockholders


## Pro Forma Adiustments Comments

Onforming accounting policies and purchase accounting adjustments
Primarily conforming accounting policies, partially offset by purchase accounting adjustments for inventory, fair value of assets.
Combined in Q4 2013 to report Selling General and Adminisistrative expenses
Combined in Q4 2013 to report Selling General and Administrative expenses
Primarily conforming accounting policies, partially offset by purchase accounting adjustments for fair value of long-term assets, pension,
Office Depot non-GAAP elimination of asset impaiments
Office Depot and OfficeMax non-GAAP elimination of merger and restructuring expenses, Boise gain
Net purchase accounting adjustments for Non-recourse debt, Timber Notes, and deferred financing costs
Elimination of Office Depot's resuls from the investment in Office Depot de Mexico
Tax impact

Elimination of preferred stock dividends due to redemption in connection with the Merger


[^0]:    * Includes approximately $\$ 82$ million and $\$ 234$ million use of cash associated to activities related to Merger and integration in the third quarter and nine months of 2014, respectively.

[^1]:    * As adjusted amounts are non-GAAP financial measures. These measures are presented to provide management and other users an opportunity to make meaningful assessments and comparisons of results from total operations (GAAP) and results after isolating Charges/Credits that are not indicative our core operations (non-GAAP). Such Charges/Credits may include but not be limited to charges and credits related to merger integration, restructuring, signficant asset impairments, signficant litigation accruals, the related tax impacts of such items and signficant tax settlements. Additionally, because of the sale of Grupo OfficeMax their results have been removed to provide a measure without their contribution by line item to assist with evaluating future performance. These adjustments may be used for variable pay considerations. The presentation of non-GAAP information is not intended to suggest that such information is superior to the presentation of GAAP information, but only to provide information and assist the reader.
    ${ }^{* *}$ Amounts relate to the results of operations of Grupo OfficeMax consolidated joint venture. Gross profit and Income (loss) available for common stockholders may not foot due to rounding of certain Statement of Operations lines being lower than rounding threshold. The loss associated with the disposition of this business is

