## OFFICE DEPOT, INC.

## RECONCILIATIONS OF NON-GAAP FINANCIAL MEASURES

We report our results of operations using measures of financial performance prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"). We also disclose other non-GAAP financial measures that we use to assess our returns and capital structure. These measures are used to assist management in making business decisions to maximize stockholders' value and certain of these measures are included as metrics determining variable pay arrangements.

Non-GAAP results are presented where that presentation will afford management and investors an opportunity to make meaningful comparisons to results in prior periods. The presentation of such non-GAAP information is not intended to suggest that such information is superior to the presentation of GAAP information, but only to clarify some information and assist the reader. We have included reconciliations of this information to the most comparable GAAP measures in the tables included within this material.

|  | OFFICE DEPOT, INC. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES NET INCOME (LOSS) (Dollars in millions, except per share amounts) |  |  |  | 39 Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 26, 2015 |  | September 27, 2014 |  | September 26, 2015 |  | September 27, 2014 |  |
| Net Income (Loss) |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | 6 | \$ | 29 | \$ | (7) | \$ | (268) |
| Add (Less): |  |  |  |  |  |  |  |  |
| Charges and credits, after tax |  | 81 |  | 25 |  | 197 |  | 350 |
| Grupo OfficeMax |  | - |  | (1) |  | - |  | (4) |
| Adjusted net income (loss)* | \$ | 87 | \$ | 52 | \$ | 190 | \$ | 77 |
| Less: Results attributable to the noncontrolling interests |  | - |  | - |  | - |  | 2 |
| Add: |  |  |  |  |  |  |  |  |
| Grupo OfficeMax |  | - |  | - |  | - |  | (2) |
| Adjusted income (loss) atrributable to Office Depot, Inc. | \$ | 87 | \$ | 52 | \$ | 190 | \$ | 77 |
| Weighted average shares used: |  |  |  |  |  |  |  |  |
| Basic |  | 548 |  | 536 |  | 546 |  | 534 |
| Diluted |  | 555 |  | 545 |  | 554 |  | 542 |
| EPS (most dilutive) - GAAP | \$ | 0.01 | \$ | 0.05 | \$ | (0.01) | \$ | (0.51) |
| Charges and credits, after tax |  | (0.15) |  | (0.05) |  | (0.35) |  | (0.65) |
| Adjusted EPS (most dilutive) | \$ | 0.16 | \$ | 0.10 | \$ | 0.34 | \$ | 0.14 |
| Charges/Credits, after tax |  |  |  |  |  |  |  |  |
| Merger-related expenses | \$ | 38 | \$ | 55 | \$ | 116 | \$ | 242 |
| International restructuring and certain other expenses |  | 27 |  | 17 |  | 63 |  | 34 |
| Staples Acquisition expenses |  | 46 |  | - |  | 95 |  |  |
| Asset impairments |  | 1 |  | 6 |  | 10 |  | 77 |
| Legal Accrual |  | 11 |  | 1 |  |  |  | 81 |
| Net impact on operating income (loss) |  | 112 |  | 79 |  | 284 |  | 434 |
| Interest expense, net |  | - |  | - |  | - |  | (8) |
| Other income (expense), net |  | - |  | - |  |  |  | 1 |
| Tax expense (benefit) |  | (31) |  | (54) |  | (87) |  | (77) |
| Net impact on income (loss) attributable to Office Depot, Inc. | \$ | 81 | \$ | 25 | \$ | 197 | \$ | 350 |

Note: Amounts may not foot due to rounding.

|  | OFFICE DEPOT, INC. RECONCILIATION OF NON-GAAP FINANCIAL MEASURES OPERATING INCOME (LOSS) (Dollars in millions) |  |  |  | 39 Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 26, 2015 |  | September 27, 2014 |  | September 26, 2015 |  | September 27, 2014 |  |
| Operating Income (Loss) <br> Operating income (loss) | \$ | 51 | \$ | 49 | \$ | 88 | \$ | (214) |
| Add: |  |  |  |  |  |  |  |  |
| Charges and credits, pretax |  | 112 |  | 79 |  | 284 |  | 434 |
| Grupo OfficeMax |  | - |  | (1) |  | - |  | (8) |
| Adjusted operating income (loss)* | \$ | 163 | \$ | 126 | \$ | 371 | \$ | 211 |
| Sales | \$ | 3,690 | \$ | 4,069 | \$ | 11,007 | \$ | 12,263 |
| Less: |  |  |  |  |  |  |  |  |
| Grupo OfficeMax |  | - |  | (28) |  | - |  | (155) |
| Adjusted sales | \$ | 3,690 | \$ | 4,041 | \$ | $\underline{11,007}$ | \$ | 12,108 |
| Operating income (loss) margin |  | 1.4\% |  | 1.2\% |  | 0.8\% |  | -1.7\% |
| Adjusted operating income (loss) margin |  | 4.4\% |  | 3.1\% |  | 3.4\% |  | 1.7\% |

Note: Amounts may not foot due to rounding.

## OFFICE DEPOT, INC.

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES <br> FREE CASH FLOW

(Dollars in millions)

We define free cash flow as net cash provided by (used in) operating activities less capital expenditures. We believe that reporting free cash flow is useful to management and investors because it relates operating cash flow to the capital that is spent to continue and improve our existing businesses. Further, free cash flow facilitates management's ability to strengthen our balance sheet, repay our debt obligations and consider investment alternatives. Free cash flow is not a measure of financial performance under generally accepted accounting principles in the U.S. and may not be defined and calculated by other companies in the same manner. Free cash flow does not represent the residual cash flow available for discretionary expenditures as it does not incorporate certain cash payments, including payments made on capital lease obligations, scheduled debt repayments or other firm commitments and payments. Free cash flow should not be considered in isolation or as an alternative to cash flow provided by operating activities as an indicator of performance.

|  | 13 Weeks Ended |  |  |  | 39 Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September 26, 2015 |  | September 27, 2014 |  | September 26, 2015 |  | September 27, 2014 |  |
| Cash Flow Summary |  |  |  |  |  |  |  |  |
| Net cash provided by (used in) operating activities | \$ | 135 | \$ | 197 | \$ | - | \$ | 35 |
| Net cash provided by (used in) investing activities |  | (28) |  | 16 |  | (67) |  | 1 |
| Net cash provided by (used in) financing activities |  | (8) |  | (1) |  | (17) |  | (10) |
| Effect of exchange rate changes on cash and cash equivalents |  | (8) |  | (19) |  | (29) |  | (16) |
| Impact of change in cash and cash equivalent included in assets of consolidated |  | - |  | 4 |  | - |  | 7 |
| Net increase (decrease) in cash and cash equivalents | \$ | 91 | \$ | 197 | \$ | (113) | \$ | 17 |
| Free Cash Flow |  |  |  |  |  |  |  |  |
| Net cash provided by (used in) operating activities | \$ | 135 | \$ | 197 | \$ | - | \$ | 35 |
| Less: Capital expenditures |  | 52 |  | 24 |  | 123 |  | 90 |
| Free Cash Flow | \$ | 83 | \$ | 173 | \$ | (123) | \$ | (55) |

## OFFICE DEPOT, INC

## STATEMENT OF OPERATIONS ISOLATING CERTAIN IMPACTS

(In millions, except per share amounts) (Unaudited)

## Sales

Cost of goods sold and occupancy costs
Gross profit
Selling, general, and administrative expenses
Asset impairments
Merger, restructuring and other operating expenses, net Legal accrual

Operating income (loss)
Other income (expense):
Interest expense, net
Other income (expense), net
Income (loss) before income taxes
Income tax expense (benefit) **
Net income (loss)
Less: Results attributable to the noncontrolling interests Income (loss) attributable to Office Depot, Inc.

Earnings (loss) per share (most dilutive)

| Q3 2015 |  |  |  |  |  | Q3 2014 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As reported |  | Charges/Credits |  | As adjusted* |  | As reported |  | Charges/Credits |  | Grupo OfficeMax |  | As adjusted* |  |
| \$ | 3,690 | \$ | - | \$ | 3,690 | \$ | 4,069 | \$ | - | \$ | 28 | \$ | $4,041$ |
|  | 2,754 |  | - |  | 2,754 |  | 3,082 |  | - |  | 20 |  |  |
|  | 936 |  | - |  | 936 |  | 987 |  | - |  | 7 |  | 979 |
|  | 773 |  | - |  | 773 |  | 859 |  | - |  | 6 |  | 853 |
|  | 1 |  | 1 |  | - |  | 6 |  | 6 |  | - |  | - |
|  | 111 |  | 111 |  | - |  | 72 |  | 72 |  | - |  | - |
|  | - |  | - |  | - |  | 1 |  | 1 |  | - |  | - |
|  | 51 |  | (112) |  | 163 |  | 49 |  | (79) |  | 1 |  | 126 |
|  | (16) |  | - |  | (16) |  | (19) |  | - |  | - |  | (19) |
|  | (1) |  | - |  | (1) |  | 1 |  | - |  | - |  | 1 |
|  | 34 |  | (112) |  | 145 |  | 31 |  | (79) |  | 1 |  | 108 |
|  | 28 |  | (31) |  | 59 |  | 2 |  | (54) |  | - |  | 56 |
|  | 6 |  | (81) |  | 87 |  | 29 |  | (25) |  | 1 |  | 52 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| \$ | 6 | \$ | (81) | \$ | 87 | \$ | 29 | \$ | (25) | \$ | - | \$ | 52 |
| \$ | 0.01 | \$ | (0.15) | \$ | 0.16 | \$ | 0.05 | \$ | (0.05) | \$ | - | \$ | 0.10 |

[^0]* As adjusted amounts are non-GAAP financial measures. These measures are presented to provide management and other users an opportunity to make meaningful assessments and comparisons of results from total operations (GAAP) and results after isolating Charges/Credits that are not indicative our core operations (non-GAAP). Such Charges/Credits may include but not be limited to charges and credits related to merger integration, restructuring, Staples acquisition, signficant asset impairments, significant litigation accruals, and the related tax impacts of such items. Additionally, because of the sale of Grupo OfficeMax in the third quarter of 2014 , their restructuring, Staples acquisition, signficant asset impairments, significant litigation accruals, and the related tax impacts of such items. Additionally, because of the sale of Grupo OfficeMax in the third quarter of 2014 , their
results have been removed to provide a measure without their contribution by line item to assist with evaluating future performance. These adjustments may be used for variable pay considerations. The presentation of nonGAAP information is not intended to suggest that such information is superior to the presentation of GAAP information, but only to provide information and assist the reader.
** Beginning with the first quarter of 2015, the Company has recognized deferred tax impacts in its US tax provision for determining non-GAAP net income attributable to Office Depot, Inc. and EPS. The change results from having accumulated non-GAAP earnings in that jurisdiction for a 36 month period and the projection of future non-GAAP earnings. This change has not been applied to the tax provision for determining GAAP net income attributable to Office Depot, Inc. or EPS as the Company remains in a cumulative loss for the 36 month period on a GAAP basis.

Note: Amounts may not foot due to rounding

## OFFICE DEPOT, INC

## STATEMENT OF OPERATIONS ISOLATING CERTAIN IMPACTS

(In millions, except per share amounts)

Sales
Cost of goods sold and occupancy costs
Gross profit
Selling, general, and administrative expenses
Asset impairments
Merger, restructuring and other operating expenses, net
Legal accrual
Operating income (loss)
Other income (expense):
Interest expense, net
Other income (expense), net
Income (loss) before income taxes
Income tax expense (benefit) **
Net income (loss)
Less: Results attributable to the noncontrolling interests Income (loss) attributable to Office Depot, Inc.

Earnings (loss) per share (most dilutive)

| YTD Q3 2015 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| As reported | Charges/Credits |  | As adjusted* |  |
| \$ 11,007 | \$ | - | \$ | 11,007 |
| 8,319 |  | - |  | 8,319 |
| 2,688 |  | - |  | 2,688 |
| 2,316 |  | - |  | 2,316 |
| 10 |  | 10 |  | - |
| 274 |  | 274 |  | - |
| - |  | - |  | - |
| 88 |  | (284) |  | 371 |


|  | (53) |  | - |  | (53) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 |  | - |  | 1 |
|  | 36 |  | (284) |  | 320 |
|  | 43 |  | (87) |  | 130 |
|  | (7) |  | (197) |  | 190 |
|  | - |  | - |  | - |
| \$ | (7) | \$ | (197) | \$ | 190 |
| \$ | (0.01) | \$ | (0.35) | \$ | 0.34 |


| YTD Q3 2014 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As reported |  | Charges/Credits |  | Grupo OfficeMax |  | As adjusted* |  |
| \$ | 12,263 | \$ | - | \$ | 155 | \$ | 12,108 |
|  | 9,378 |  | - |  | 114 |  | 9,264 |
|  | 2,885 |  | - |  | 40 |  | 2,844 |
|  | 2,665 |  | - |  | 32 |  | 2,633 |
|  | 77 |  | 77 |  | - |  | - |
|  | 276 |  | 276 |  | - |  | - |
|  | 81 |  | 81 |  | - |  | - |
|  | (214) |  | (434) |  | 8 |  | 211 |
|  | (47) |  | 8 |  | - |  | (55) |
|  | (1) |  | (1) |  | (2) |  | 2 |
|  | (262) |  | (427) |  | 6 |  | 158 |
|  | 6 |  | (77) |  | 2 |  | 81 |
|  | (268) |  | (350) |  | 4 |  | 77 |
|  | 2 |  | - |  | 2 |  | - |
| \$ | (270) | \$ | (350) | \$ | 2 | \$ | 77 |
| \$ | (0.51) | \$ | (0.65) | \$ | - | \$ | 0.14 |

## See discussion of charges and credits in our Form 10-K and Forms 10-Q filed with the US Securities and Exchange Commission.



 signficant asset impairments, significant litigation accruals, and the related tax impacts of such items. Additionally, because of the sale of Grupo OfficeMax in the third quarter of 2014 , their results have been removed to provide a information is superior to the presentation of GAAP information, but only to provide information and assist the reader.

 Depot, Inc. or EPS as the Company remains in a cumulative loss for the 36 month period on a GAAP basis.

Note: Amounts may not foot due to rounding.

## OFFICE DEPOT, INC.

## RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

## Sales Comparability Adjustments

Sales Factors Impacting Comparability
Reported (GAAP) sales decline

13 Weeks Ended September 26, 2015

Exclusion of foreign currency translation impact
Exclusion of U.S. store closure impacts
4\%
Exclusion of 2014 Grupo OfficeMax JV sales
Adjusted Sales decline excluding impact from foreign currency translation, U.S. retail store closures, and 2014 Grupo OfficeMax JV sales

39 Weeks Ended September 26, 2015

Note: Amounts may not foot due to rounding.


[^0]:    See discussion of charges and credits in our Form 10-K and Forms 10-Q filed with the US Securities and Exchange Commission.

